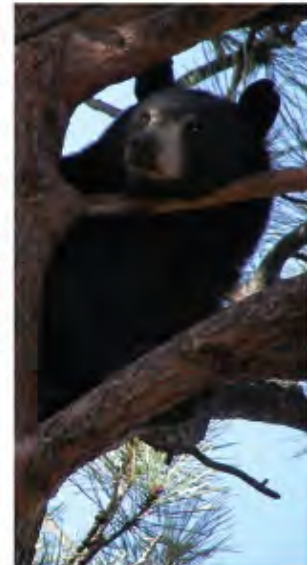




*Southwest
Colorado*

*Community Development Action Plans
and Colorado Blueprint Integration*



www.scan.org

Prepared by:

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With assistance from:

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Blueprint Integration Key

While not every project in the following county CDAPs met all state and regional objectives of the Colorado Blueprint, nor should they, we found that a number of them meet one or more. We have included a key to illustrate which goals are supported at the local, regional and/or state level. Numeric value does not indicate priority, each goal is ranked equally.

Colorado Blueprint Goals

C-I	Build a business- friendly environment.
C-II	Retain, grow and recruit companies.
C-III	Increase access to capital.
C-IV	Create and market a strong brand.
C-V	Educate and train the workforce of the future.
C-VI	Cultivate innovation and technology.

Regional Priorities

R-A	Expand and maintain broadband/fiber optics infrastructure, to support and anticipate the needs of future growth.
R-B	Improve community amenities necessary to attract/retain business. Focus on healthcare, education and housing.
R-C	Be business friendly and make region effective and efficient place to do business.
R-D	Diversify the economy and improve access to markets.
R-E	Encourage retention & growth of existing businesses.

Archuleta County Priorities

A-1	Diversify economic base / create new jobs.
A-2	Encourage growth of existing businesses and industries.
A-3	Encourage Main St. downtown / town center revitalization.
A-4	Create a more business friendly climate.
A-5	Create a strong entrepreneurial climate.

Dolores County Priorities

D-1	Eliminate red tape around job creation.
D-2	Build agriculture, agribusiness and tourism recreation.
D-3	Sustain businesses through mentoring and support services.
D-4	Have commercial infrastructure in place and ready to use.
D-5	Complete projects in Community Development Action Plans.

La Plata County Priorities

L-1	Expand public infrastructure, including broadband to support and anticipate the needs of future growth.
L-2	Make La Plata County an effective and efficient place to do business.
L-3	Increase wages to enhance affordability and make the County a more attractive place to work.
L-4	Private sector job growth across a diversity of industries and job types.
L-5	Reduce leakage of the sales outside of the County.

Montezuma County Priorities

M-1	Increase jobs skills of local labor force.
M-2	Improve access to affordable, quality healthcare.
M-3	Improve the local/regional school system.
M-4	Encourage the growth of existing business and create new jobs.
M-5	Diversify the economic base.

San Juan County Priorities

S-1	Balance regulatory requirements with economic development, including mining.
S-2	Expand tourism.
S-3	Improve telecom/fiber infrastructure.
S-4	Improve access to capital.
S-5	Strengthen and expand research and education in the San Juan Mountains.

ARCHULETA COUNTY COMMUNITY DEVELOPMENT ACTION PLAN

Project / Blueprint Integration	Rank	Primary Partners	Jobs	Expected Outcomes & Actions	PROGRESS April 2013						
<p>1. Public Infrastructure: Expand County Landfill & Recycling Program & Enhance Community Awareness of Program</p> <table border="1" data-bbox="107 607 306 751"> <tr> <td data-bbox="107 607 205 656">C-I</td> <td data-bbox="205 607 306 656">C-IV</td> </tr> <tr> <td data-bbox="107 656 205 704">R-C</td> <td data-bbox="205 656 306 704">R-D</td> </tr> <tr> <td data-bbox="107 704 205 751">A-4</td> <td></td> </tr> </table>	C-I	C-IV	R-C	R-D	A-4		High	<ul style="list-style-type: none"> • Archuleta County • Pagosa Springs • Waste Management • At Your Disposal • G & I Sanitation • Southwest Organization for Sustainability (SOS) • Citizen's Recycling Advisory Council (CRAC) 	1-3 jobs created.	<ul style="list-style-type: none"> • Cell 3 of the Landfill was completed in 2009, increasing the life of the Landfill by 10-15 years. • Plan for Cell 4 to further extend the Landfill life. • Single stream recycling was implemented for the Pagosa Springs Transfer Station in early 2012. • Seek improvements and additions to new transfer stations. • Increased recycling in community through awareness efforts. • Better market to community what materials can be recycled and when the single stream trailer is available. • Reduce leakage from avid recyclers making trips to Durango that includes eating and shopping. 	
C-I	C-IV										
R-C	R-D										
A-4											

May 2013 Pagosa Springs CDC Updates to Full Plan

Project / Blueprint Integration	Rank	Primary Partners	Jobs	Expected Outcomes & Actions	PROGRESS April 2013						
<p>2. Public Infrastructure: Implement County-Wide Water Plan</p> <table border="1" data-bbox="107 329 304 427"> <tr> <td>R-E</td> <td></td> </tr> <tr> <td>A-1</td> <td>A-2</td> </tr> </table>	R-E		A-1	A-2	High	<ul style="list-style-type: none"> • Archuleta County • Pagosa Springs • P.A.W.S.D • SW Water Conservation District • Metro Districts • Pagosa Fire • Home Owners Assoc. 	n/a	<ul style="list-style-type: none"> • Ensure that there is enough water to support infrastructure during drought cycle. • Partner with Inter Basin Compact Committee (IBCC) for San Juan Basin and assist with implementation. 			
R-E											
A-1	A-2										
<p>3. Public Infrastructure: Town of Pagosa Springs Heating System</p> <table border="1" data-bbox="107 662 304 808"> <tr> <td>C-II</td> <td>C-IV</td> </tr> <tr> <td>R-C</td> <td></td> </tr> <tr> <td>A-2</td> <td>A-3</td> </tr> </table>	C-II	C-IV	R-C		A-2	A-3	High	<ul style="list-style-type: none"> • Pagosa Springs • Co. School of Mines 	Not defined	<ul style="list-style-type: none"> • Provide geothermal heat to 450 homes and downtown businesses in Pagosa Springs. • Initial system already in place which includes elementary & middle school as well as some residences and sidewalks. • Goal to be energy independent and collaborate with other geothermal efforts. 	
C-II	C-IV										
R-C											
A-2	A-3										
<p>4. Transportation: Complete County 5 Year Road Plan Projects</p> <table border="1" data-bbox="107 1023 304 1166"> <tr> <td>C-I</td> <td></td> </tr> <tr> <td>R-C</td> <td>R-D</td> </tr> <tr> <td>A-4</td> <td></td> </tr> </table>	C-I		R-C	R-D	A-4		High	<ul style="list-style-type: none"> • Archuleta County • Pagosa Springs • CDOT • Road Task Force • Forest Service 	Related construction jobs.	<ul style="list-style-type: none"> • Comprehensive 5 year Road Plan was adopted by the BoCC on Dec. 22, 2011. • Seek funding through various sources to fund the capital projects to place all County roads in a "fair" or better condition. • Review & update the 5 Year Plan annually. 	
C-I											
R-C	R-D										
A-4											

May 2013 Pagosa Springs CDC Updates to Full Plan

Project / Blueprint Integration	Rank	Primary Partners	Jobs	Expected Outcomes & Actions	PROGRESS April 2013								
<p>5. Transportation: Complete Transportation & Intersection Priorities</p> <table border="1"> <tr><td>C-I</td></tr> <tr><td>R-D</td><td>R-C</td></tr> <tr><td>A-4</td></tr> </table>	C-I	R-D	R-C	A-4	High	<ul style="list-style-type: none"> • CDOT • Archuleta County • Pagosa Springs • SW Regional Transportation Planning Commission 	Related construction jobs.	<ul style="list-style-type: none"> • Approx 10 miles west of Pagosa Springs at US 160 and West Cat Creek Road. • Replace priority culvert on US 160. • Safety improvements west of Pagosa near Hurt Drive. 					
C-I													
R-D	R-C												
A-4													
<p>6. Transportation: Public Transit Services Improvements</p> <table border="1"> <tr><td>C-I</td><td>C-II</td></tr> <tr><td>R-E</td><td>R-B</td><td>R-C</td></tr> <tr><td>A-2</td><td>A-3</td><td>A-4</td></tr> </table>	C-I	C-II	R-E	R-B	R-C	A-2	A-3	A-4	Med	<ul style="list-style-type: none"> • Archuleta County • CDOT • Region 9 EDD • Pagosa Springs Transit Advisory Board • SW Regional Transportation Planning Commission • Regional Transit Coordinating Council 	Construction jobs during building of the bus facility	<ul style="list-style-type: none"> • Implement demand response transit service as recommended by CASTA study in early 2012. • Build/convert covered storage facility for buses. • Procure replacement transit vehicles in 2012 through FASTER Transit grant. • Provide covered benches at all bus stops through donations. • Utilize regional transit feasibility study recommendations in future planning. 	<p>Demand response implemented in 2012 and has seen increased ridership. Budget constraints are limiting other transit related projects, though planning on more regional efforts with the SWCCOG are underway.</p> <p>The County's "Mountain Express" transit that many non-driving residents depend on for transportation to uptown medical appointments and for groceries since there is no downtown grocery store will potentially be defunded by the County due to declining property tax revenues.</p>
C-I	C-II												
R-E	R-B	R-C											
A-2	A-3	A-4											

May 2013 Pagosa Springs CDC Updates to Full Plan

Project / Blueprint Integration	Rank	Primary Partners	Jobs	Expected Outcomes & Actions	PROGRESS April 2013									
<p>7. Transportation: Complete Archuleta County Airport Economic Impact Study & Capital Improvement Plan</p> <table border="1"> <tr> <td>C-I</td> <td>C-II</td> <td></td> </tr> <tr> <td>R-C</td> <td>R-D</td> <td>R-E</td> </tr> <tr> <td>A-4</td> <td>A-5</td> <td></td> </tr> </table>	C-I	C-II		R-C	R-D	R-E	A-4	A-5		High	<ul style="list-style-type: none"> Airport Advisory Commission Archuleta County Pagosa Springs Pagosa Springs Community Development Corporation (PSCDC) State of Colorado CDOT FAA Pagosa Fire 	Not defined	<ul style="list-style-type: none"> Facility capable of meeting existing and future airport services demands. Increase aviation safety through infrastructure improvements and additions. Stimulate commercial and private development. Annually prioritize the Airport Capital Improvement Plan (CIP) infrastructure improvements, which include: Snow Removal Equipment (\$618K); complete additional 5000ft of taxiway (\$6.2M); pavement expansion to support hangar construction, utilities and other facilities. Airport Economic Impact Study completion expected July 2012. 	<p>The Airport Advisory Commission (AAC) completed airport economic impact study 8/2012. It was approved by the Board of County Commissioners 9/4/12</p>
C-I	C-II													
R-C	R-D	R-E												
A-4	A-5													
<p>8. Transportation: Area-wide Road Impact Fees</p> <table border="1"> <tr> <td>C-I</td> <td></td> </tr> <tr> <td>R-C</td> <td>R-E</td> </tr> <tr> <td>A-2</td> <td>A-4</td> </tr> </table>	C-I		R-C	R-E	A-2	A-4	Med	<ul style="list-style-type: none"> Pagosa Springs Archuleta County CDOT 	n/a	<ul style="list-style-type: none"> Increase funding for requisite Pagosa Springs and county road improvements. Impact fee study performed by EPS; not adopted yet due to economic conditions. 				
C-I														
R-C	R-E													
A-2	A-4													
<p>9. Transportation: Improvements to Forest Service Highway Piedra Road</p>	High	<ul style="list-style-type: none"> U.S. Forest Service/ BLM Federal Highways Archuleta County PAWSD Source Gas LPEA Hinsdale Co CenturyTel 	Construction jobs during resurfacing project.	<ul style="list-style-type: none"> Re-surface 6.2 miles of existing asphalt from the cattle guard to the light on Hwy 160. Add 2 miles of additional asphalt from where the road hits forest service boundaries, as funding permits. Examine improvements and infrastructure of public utilities for potential growth along Piedra. 										

May 2013 Pagosa Springs CDC Updates to Full Plan

Project / Blueprint Integration	Rank	Primary Partners	Jobs	Expected Outcomes & Actions	PROGRESS April 2013																
<p>10. Telecommunications: Development & Expansion of Telecommunication Services in County</p> <table border="1" data-bbox="107 363 510 553"> <tr> <td>C-I</td> <td>C-II</td> <td>C-VI</td> <td>R-A</td> </tr> <tr> <td>R-B</td> <td>R-C</td> <td>R-D</td> <td>R-E</td> </tr> <tr> <td>A-1</td> <td>A-2</td> <td>A-3</td> <td>A-4</td> </tr> <tr> <td>A-5</td> <td></td> <td></td> <td></td> </tr> </table>	C-I	C-II	C-VI	R-A	R-B	R-C	R-D	R-E	A-1	A-2	A-3	A-4	A-5				High	<ul style="list-style-type: none"> • Southwest Colorado Council of Governments (SWCCOG) – SCAN Project • Region 9 EDD • Rural Electric Cooperatives • Archuleta County • Search and Rescue • Pagosa Springs • Southern Ute Tribe • Adult Education Center • Pagosa Fire 	Construction jobs for the installation of the new tower.	<ul style="list-style-type: none"> • Provide service in rural areas by exploring increased land line and cellular service coverage with safety in mind as the priority for the highest need. • Expand County broadband capabilities through 1A facilities and SB232 grant funding. Design to be completed in 2012 and construction of to be done in 2012 and 2013. • Develop redundant broadband telecommunications through cooperative telecommunication companies. • Enhance on-line services offered by the county through new county website. • Explore increased cellular service coverage areas, with service expanding with the installation of a new tower in Aspen Springs in 2011. 	<p>This project is underway. The Town and County partnered with USA Communications to install the local loop.</p> <p>Local microwave bandwidth provider, Skywerx is 4GB-capable from Durango through Pagosa Springs, across the top of Wolf Creek Pass, to South Fork to Alamosa where it connects to fiber-optic cable to Colorado Springs. They are picking up pieces from the Eagle Net project as well and working with the County and Town to put a new microwave tower on Reservoir Hill to service Town. Right now their maximum residential is 20MB but by the end of the summer they will have 100-150MB systems rolling out. Skywerx awarded recognition as a high-growth-potential company in the "Colorado 100 Companies to Watch"</p>
C-I	C-II	C-VI	R-A																		
R-B	R-C	R-D	R-E																		
A-1	A-2	A-3	A-4																		
A-5																					
<p>11. Telecommunications: Improve 911 Emergency Service, Land Line and Cellular service</p> <table border="1" data-bbox="107 1159 203 1252"> <tr> <td>R-B</td> </tr> <tr> <td>A-4</td> </tr> </table>	R-B	A-4	High	<ul style="list-style-type: none"> • Archuleta County • Pagosa Fire Protection District • Verizon • Century Link • Upper San Juan Health Services District • Pagosa Springs • Southern Ute Tribe 	n/a	<ul style="list-style-type: none"> • Implemented new 911 CAD, radios, mapping and records system in 2011. • Moved Dispatch offices to new location in Pagosa Lakes area. • Refine 911 emergency service response zones. • Implement JMS/RMS software. 															
R-B																					
A-4																					

May 2013 Pagosa Springs CDC Updates to Full Plan

Project / Blueprint Integration	Rank	Primary Partners	Jobs	Expected Outcomes & Actions	PROGRESS April 2013						
<p>12. SERVICES: Childcare: Work to Expand the Quality and Availability of Early Childcare and Education</p> <table border="1" data-bbox="107 363 306 506"> <tr> <td>C-I</td> <td>C-V</td> </tr> <tr> <td>R-B</td> <td>R-C</td> </tr> <tr> <td>A-4</td> <td>A-5</td> </tr> </table>	C-I	C-V	R-B	R-C	A-4	A-5	High	<ul style="list-style-type: none"> • Archuleta County • Licensed Childcare Providers & Centers • School Districts • Tri-county Head Start Program • Pagosa Springs • State & County Dept. of Human Services • Pagosa Springs Community Development Corp (PSCDC) 	Teaching jobs associated with expanded enrollment at childcare centers.	<ul style="list-style-type: none"> • Increase public/private partnerships of area early childhood education programs. • Increase pool of qualified childcare providers. • Help fund non-traditional childcare services and increase slots for childcare during non-traditional hours. • Meet community demands for childcare. • Complete construction of new Seeds of Learning Childcare facility. • Expand preschool enrollment for toddlers and preschoolers. 	<p>The CDC has done no work on this to date</p>
C-I	C-V										
R-B	R-C										
A-4	A-5										

May 2013 Pagosa Springs CDC Updates to Full Plan

Project / Blueprint Integration	Rank	Primary Partners	Jobs	Expected Outcomes & Actions	PROGRESS April 2013
<p>13. Education and Culture: Create a Cultural Plan</p>	<p>Med</p>	<ul style="list-style-type: none"> • Archuleta County • Pagosa Springs • Private Partners • Pagosa Springs Arts Council • Pagosa Springs Arts Alliance • Town Tourism Committee • Pagosa Arts and Culture Project 	<p>n/a</p>	<ul style="list-style-type: none"> • Address needs for culture, arts, and heritage, including art-related functions and activities, performing arts facilities, exploring future facilities and venues, events, festivals, and other cultural activities. • Integrate Downtown Revitalization efforts into cultural plan. • Institute a Cultural Arts Board to be made up of diverse representation within the community to address a myriad of culture, heritage, arts issues, needs in the community, and work with the private sector. 	<p>The CDC via “Imagine Downtown” is proposing to incorporate community artwork into Town’s plans to revamp “The Overlook” downtown and to create a mural on the west side courthouse wall. The CDC is seeking a new Board member to lead a “creative” focus.</p> <p>The CDC met with FolkWest to walk “Festival Meadow” to capture their vision for improvements: a natural amphitheater with a stage, power and improved grass/drainage with an irrigation system. Their vision is much less costly than the Town’s plan and will enable more frequent festivals if it can be financed. A natural amphitheater blended with the setting will become a unique attraction for Pagosa.</p> <p>The Pagosa Arts and Culture Project is a 501c3 non-profit which is facilitating an exhaustive database of artists and arts organizations, creating a forum to connect listed artists and organizations and provide them with increased exposure and expanded networking opportunities.</p> <p>PLPOA has plans for an amphitheater by Vista Lake and wants to lure Music in the Mountains back to Pagosa and host cultural events (music, theater, etc.)</p>

May 2013 Pagosa Springs CDC Updates to Full Plan

Project / Blueprint Integration	Rank	Primary Partners	Jobs	Expected Outcomes & Actions	PROGRESS April 2013												
<p>14. Education and Culture: Expand Higher Education & Career Training Opportunities</p> <table border="1" data-bbox="107 316 510 462"> <tr> <td>C-I</td> <td>C-II</td> <td>C-V</td> <td>C-VI</td> </tr> <tr> <td>R-B</td> <td>R-C</td> <td>R-D</td> <td>R-E</td> </tr> <tr> <td>A-1</td> <td>A-2</td> <td>A-4</td> <td>A-5</td> </tr> </table>	C-I	C-II	C-V	C-VI	R-B	R-C	R-D	R-E	A-1	A-2	A-4	A-5	High	<ul style="list-style-type: none"> • Archuleta County Education Center (ACEC) • Archuleta County • Pagosa Springs • Southwest Colorado Community College (SWCCC) • Area school districts 	Additional instructor positions.	<ul style="list-style-type: none"> • Strengthen partnership between Adult Education Center and community college for expanded course offerings (extension/distance course learning, & specialized technical training) through the ACEC. • Continue Gateway to College plan that provides seamless transition between two & four-year institutions. • Includes quality and expanded technical and vocational opportunities that result in local workforce preparation and advancement. • Upgrade computers at ACEC for increased workforce training opportunities. • Explore additional facilities for ACEC expansion. 	<p>Archuleta County Education Center has closed due to lack of funding but others are filling some of the gaps:</p> <p>GOAL Academy, an online school and the local school district which has an “eSchool” option, technical (computer/keyboard) proficiency being incorporated into the curriculum at an early age, more focus on STEM programs and Career Pathways, expanding the “School-to-Work” program and looking to train more CTE instructors to expand the program for those looking for technical and vocational career paths.</p>
C-I	C-II	C-V	C-VI														
R-B	R-C	R-D	R-E														
A-1	A-2	A-4	A-5														

May 2013 Pagosa Springs CDC Updates to Full Plan

Project / Blueprint Integration	Rank	Primary Partners	Jobs	Expected Outcomes & Actions	PROGRESS April 2013									
<p>15. Health & Human Services: Work to meet the Growing Needs of Senior Citizens</p> <p>R-B</p>	High	<ul style="list-style-type: none"> Archuleta County Pagosa Springs Archuleta Seniors, Inc. Area Agency on Aging 	Construction jobs and administrative staff associated with the care facility and the Senior Center.	<ul style="list-style-type: none"> Pursue establishment of small group homes for convalescent/rehabilitative care with varied levels of care within the County. A private multi-level care facility was approved by the BoCC in 2010. Construction to start once the economy turns around. Look at expanded services for seniors including a senior center. Advocate with State delegation to protect senior funding sources. 	<p>The Senior Center will likely be closed by the County and the local "Mountain Express" transit that many non-driving seniors depend on for transportation to uptown medical appointments and for groceries, may be discontinued due to declining property tax revenues.</p> <p>Development rights for a private multi-level senior care facility (Seibel) uptown on North Pagosa Blvd. have been extended for 5 years. They see opportunity in our aging demographic. Construction to start once the economy turns around.</p> <p>Expanding in-home care services are available from Visiting Angels and Safer Living.</p>									
<p>16. Health & Human Services: Expand Primary Care Resources</p> <table border="1" data-bbox="107 995 407 1141"> <tr> <td>C-I</td> <td>C-II</td> <td>C-VI</td> </tr> <tr> <td>R-B</td> <td>R-D</td> <td>R-E</td> </tr> <tr> <td>A-1</td> <td>A-2</td> <td></td> </tr> </table>	C-I	C-II	C-VI	R-B	R-D	R-E	A-1	A-2		High	<ul style="list-style-type: none"> Pagosa Springs Medical Center Axis Health System Local health providers & physicians 	5-10 new jobs (2-4 physicians & support).	<ul style="list-style-type: none"> Stabilize RHC, expand as resources allow and Medical Center partner with Axis to integrate care. Establish telemedicine to link Medical Center with Axis to enhance access to psychiatric assessments. 	
C-I	C-II	C-VI												
R-B	R-D	R-E												
A-1	A-2													

May 2013 Pagosa Springs CDC Updates to Full Plan

Project / Blueprint Integration	Rank	Primary Partners	Jobs	Expected Outcomes & Actions	PROGRESS April 2013						
<p>17. Health & Human Services: Launch "Give us Your Grocery List" Campaign</p>	High	<ul style="list-style-type: none"> • The Nurturing Center • CSU Extension Center • Growing Spaces • Old Town Market • SW Organization for Sustainability • Archuleta County Dept of Human Services 	Potential for 2 new jobs.	<ul style="list-style-type: none"> • Work to reduce hunger and increase food health in county. • Coordinate food program efforts in community. • Encourage donation of locally produced foods to those in need, including working poor and elderly. 	<p>No traction on this. Needs a sponsoring, coordinating organization or passionate volunteer organization to implement as a program and a facility to offload and distribute goods.</p>						
<p>18. Health & Human Services: Implement Tele-health Emergency Response & Care Program</p> <table border="1" data-bbox="107 732 306 878" style="margin-left: 10px;"> <tr> <td>C-VI</td> <td>C-V</td> </tr> <tr> <td>R-B</td> <td>R-D</td> </tr> <tr> <td>A-1</td> <td>A-2</td> </tr> </table>	C-VI	C-V	R-B	R-D	A-1	A-2	High	<ul style="list-style-type: none"> • Upper San Juan Health Service District • Pagosa Springs Medical Center 	13 new jobs.	<ul style="list-style-type: none"> • Expand access to specialists and improve the quality of acute stroke care. • Use remote diagnostics to access Front Range cardiologists and neurologists for real time cardiac and stroke care. • Implement cardiovascular early detection and wellness programs. • Upgrade and retrain EMS Division to manage urgent care transports and in-home follow-up care. 	
C-VI	C-V										
R-B	R-D										
A-1	A-2										

May 2013 Pagosa Springs CDC Updates to Full Plan

Project / Blueprint Integration	Rank	Primary Partners	Jobs	Expected Outcomes & Actions	PROGRESS April 2013
<p>19. Health & Human Services: Meet Needs of Veterans in County</p> <p>R-B</p>	High	<ul style="list-style-type: none"> Archuleta County 	n/a	<ul style="list-style-type: none"> Investigate the criteria for placement of Veteran center in Pagosa Springs. Advocate with congressional delegation & advocacy groups for assistance. 	<p>Local Vets for Vets organization is partnering with PMC to get PMC certified as a rural medical service access point for local vets (Albuquerque is the nearest now). Have advocated to and have a member participating with the Colorado congressional delegation to sponsor.</p> <p>County sponsors a local Veteran's Service Office.</p> <p>In-community counseling services provided from Farmington Veteran's Service Center 2 days per week.</p>
<p>20. Health & Human Services: Study Impacts of Aging Population on County to Ensure Proper Services are Available</p> <p>R-B</p>	Med	<ul style="list-style-type: none"> Region 9 EDD Pagosa Springs CDC Area Agency on Aging 	Keep residents in community.	<ul style="list-style-type: none"> Ensure proper services for seniors are available as the population ages including: housing, healthcare, & transportation. Keep residents in community as they age. Have services necessary to relocate aging parents into community rather than needing to move to care for parents. 	<p>Expanding medical care is available for Medicare seniors through PMC and private in-home care agencies that are keeping seniors here longer.</p> <p>Few local physicians are accepting Medicare (due to low reimbursements for services), but PMC is filling the gap.</p>
<p>21. Land Use: Pagosa Springs Capital Improvements Plan</p>	High	<ul style="list-style-type: none"> Pagosa Springs Town Planning Commission 	n/a	<ul style="list-style-type: none"> Complete and adopt a capital improvements plan through the use of citizens' advisory committee. Update plan no less than every five years concurrent with the comprehensive plan. 	

May 2013 Pagosa Springs CDC Updates to Full Plan

Project / Blueprint Integration	Rank	Primary Partners	Jobs	Expected Outcomes & Actions	PROGRESS April 2013
<p>22. Land Use: Pagosa Springs/County Intergovernmental Agreement for Long-term Planning Efforts</p>	<p>High</p>	<ul style="list-style-type: none"> • Pagosa Springs • Town Planning Commission • Archuleta County • County Planning Commission 	<p>n/a</p>	<ul style="list-style-type: none"> • County Planning Commission adopted Urban Service Area in December, 2008. • The Town of Pagosa Springs and the County Planning Commissions met several times to do joint planning for consistent zoning and development standards within the Town's zone of influence and within the County's Urban Service Boundary. • The joint Planning Commissions recommended a Future Land Use Map (FLUM) for adoption by the BoCC which will be considered in early 2012. • Develop better annexation agreements between Pagosa Springs and County. • Incorporate community feedback on Town and County development projects decisions. 	<ul style="list-style-type: none"> •

May 2013 Pagosa Springs CDC Updates to Full Plan

Project / Blueprint Integration	Rank	Primary Partners	Jobs	Expected Outcomes & Actions	PROGRESS April 2013									
<p>23. Land Use: Regional Trails Plan</p> <table border="1" data-bbox="107 324 205 418"> <tr><td>R-B</td></tr> <tr><td>A-3</td></tr> </table>	R-B	A-3	High	<ul style="list-style-type: none"> • Pagosa Area Trails Council • Archuleta County • Pagosa Springs • San Juan Historical Society • SW Land Alliance • U.S. Forest Service/BLM • S. Ute Indian Tribe • CDOT • Division of Wildlife • Pagosa Lakes • Pagosa Chamber • Homeowners Associations • Office of Community Services/FLC • PSCDC 	n/a	<ul style="list-style-type: none"> • Integrate trails plan into development efforts in Pagosa Springs and Archuleta County. • Build trails with safety as the highest priority to get the bicyclists and pedestrians off of the roadways. • Pagosa Springs Town-to-Lakes Trail Master Plan was completed in 2011 and is the designated priority for trails funding. 	<p>Town and County are slowly implementing the Town-to-Lakes Master plan. The new sewer line from Town to PAWSD will provide much of the right-of-way needed for trails enabling them to be located on top of the line.</p> <p>The Pagosa Lakes Property Owner's Association (PLPOA) also has an uptown, multi-year trails plan and funding to pursue. These will provide safe non-motorized transportation and recreation in the Lakes area and link to USFS trail systems in the Turkey Springs area of the San Juan National Forest.</p>							
R-B														
A-3														
<p>24. Land Use: Development of Cloman Blvd Open Space</p> <table border="1" data-bbox="107 974 409 1117"> <tr><td>C-I</td><td>C-II</td><td></td></tr> <tr><td>R-C</td><td>R-D</td><td>R-E</td></tr> <tr><td>A-1</td><td>A-2</td><td></td></tr> </table>	C-I	C-II		R-C	R-D	R-E	A-1	A-2		High	<ul style="list-style-type: none"> • Archuleta County • Airport • JR Ford -- developer • Surrounding landowners • Pagosa Springs 	Construction jobs for access road and parking lot.	<ul style="list-style-type: none"> • Three 40 acre lots were aligned for an "L" shaped contiguous space intended for open space recreation and trails. • In 2012 a road and parking lot will be constructed to provide access to the space. • An easement agreement will be put in place for access to the lots through JR Ford's property. 	
C-I	C-II													
R-C	R-D	R-E												
A-1	A-2													

May 2013 Pagosa Springs CDC Updates to Full Plan

Project / Blueprint Integration	Rank	Primary Partners	Jobs	Expected Outcomes & Actions	PROGRESS April 2013
<p>25. Land Use: Ninety-Five Acres/Hwy 84 Property Development</p>	High	<ul style="list-style-type: none"> • Archuleta County • Western Heritage • Fairgrounds • Park Ditch Company • Pagosa Springs 	Construction jobs for the event center, and at least 2 administrative staff when completed.	<ul style="list-style-type: none"> • The County acquired 95 acres along Hwy 84 between the Fairgrounds and the Road & Bridge Facility in Dec. 2010. • Incorporate community needs and input into approved plans. • Develop site to protect wetlands and sky rocket? 	
<p>26. Land Use: Natural Heritage Program Biodiversity / Ecosystem Mapping & Wildlife Habitat</p>	Low	<ul style="list-style-type: none"> • State Natural Heritage Program • Southwest Land Alliance • San Juan RC & D • NRCS • San Juan Mountains Association • Dept. of Wildlife • CSU Extension • USDA 	Technician jobs for the inventory project.	<ul style="list-style-type: none"> • Identify, inventory and map plants, animal habitats and unique natural features in the county. • Focus on northern area of the county – to build on studies completed in 2003 and 2005. • Complete Critical Wildlife Habitat Mapping & Analysis. • Develop a Noxious Weed GIS database for County. 	
<p>27. Public Lands: Designation of Chimney Rock as a National Monument</p> <div style="border: 1px solid black; padding: 2px; margin-top: 5px;"> <p>C-IV</p> </div> <div style="border: 1px solid black; padding: 2px; margin-top: 2px;"> <p>R-D</p> </div> <div style="border: 1px solid black; padding: 2px; margin-top: 2px;"> <p>A-1</p> </div>	High	<ul style="list-style-type: none"> • US Legislature • U.S. Forest Service • Pagosa Springs • Area Native American Tribes • Archuleta County • Chimney Rock Interpretive Association • USFS Archeology • PSCDC 	45 jobs indirectly related to tourism.	<ul style="list-style-type: none"> • Economic benefits accruing from increased visitation to the site. • Respect & protect this cultural, spiritual & religious site. 	Designation has occurred and economic benefit needs to be measured.

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Project / Blueprint Integration	Rank	Primary Partners	Jobs	Expected Outcomes & Actions	PROGRESS April 2013
<p>28. Public/Private Lands: Maintain Sustainability of Ponderosa Pine and Piñon Forest</p>	High	<ul style="list-style-type: none"> • Colorado State Univ. • Colorado State Forest Service • US Forest Service/BLM • Office of Community Services/ FLC • Fire Protection Districts • Timber Industry • S. Ute Indian Tribe • Archuleta County 	Jobs in the timber industry.	<ul style="list-style-type: none"> • Existing Fire Risk Mapping incorporated into Community Forest maintenance and wildfire protection programs. • Fire risk is reduced and timber products industry is strengthened. • Improve forest health. • Control Pine Beetle infestation and other pathological threats. • Reduce risk to life and property and protect watershed/community water supplies. • Defensible space education resulting in defensible space created around residences. • Wild land fire mitigation. 	<p>JR Ford of the Pagosa Land Company has signed a 15-year contract with the USFS for forest health maintenance and removal of fuels for the Wildland-Urban Interface (WUI) to supply clean biofuel for his new biomass power plant in Cloman Park that is expected to be operational early in 2014. Fuels collection and forest health maintenance are ongoing.</p>
<p>29. Parks & Recreation: Expand San Juan River Walk</p>	High	<ul style="list-style-type: none"> • Pagosa Springs • CDOT 	Construction jobs to build River Walk.	<ul style="list-style-type: none"> • Continuation of River Walk along the San Juan River from the southwestern Pagosa Springs boundary to the northeastern Pagosa Springs boundary. 	

R-B

A-3

May 2013 Pagosa Springs CDC Updates to Full Plan

Project / Blueprint Integration	Rank	Primary Partners	Jobs	Expected Outcomes & Actions	PROGRESS April 2013
<p>30. Parks & Recreation: Complete Town-to-Lakes Trail</p> <p>R-B</p> <p>A-3</p>	High	<ul style="list-style-type: none"> • Archuleta County • Pagosa Springs • CDOT • PAWSD • PSSID 	Construction jobs to build trail	<ul style="list-style-type: none"> • Construct trail from Pagosa Lakes to downtown Pagosa Springs as part of collaborative effort. • Complete Town to Lakes Trail Project—West Phase Segment 1. 	<p>The Town-to-Lakes trail is being actively worked on both the Town end and the uptown Lakes end. It will connect with the Pagosa Lakes Property Owner's Association (PLPOA) trails which are also being implemented according to a multi-year plan. These will provide safe non-motorized transportation and recreation in the Lakes area, to Town and will link to USFS trail systems in the Turkey Springs area of the San Juan National Forest. Trail easements facilitated by sewer pipeline easements from Town to Lakes.</p>
<p>31. Parks & Recreation: Build Outdoor Recreation Facilities</p> <p>R-B</p>	High	<ul style="list-style-type: none"> • Pagosa Springs • School district • Archuleta County 	<p>Construction jobs to build the recreation facilities.</p> <p>Administrative staff position to manage facilities.</p>	<ul style="list-style-type: none"> • Provide outdoor recreation facilities (Pagosa Springs one on S. 5th St. and a County one at the 95 acres parcel) which may include baseball and soccer fields, Ice Skating rink, roller skating rink, Frisbee, Golf Course, ATV Track, raw water irrigation, outdoor amphitheatre, river ramp take-out (Pagosa Springs), multi-use shade shelter, inner-park trail system, playground, wetland education center, bathrooms, concession stand and parking. 	<p>PLPOA has athletic fields planned for uptown in their 5 year plan.</p>

May 2013 Pagosa Springs CDC Updates to Full Plan

Project / Blueprint Integration	Rank	Primary Partners	Jobs	Expected Outcomes & Actions	PROGRESS April 2013
<p>32. Parks & Recreation: Build Indoor Recreation Center</p> <p>R-B</p>	Low	<ul style="list-style-type: none"> • Pagosa Springs • School District 50 JT • Archuleta County 	<p>Construction jobs to build the recreation facilities.</p> <p>Administrative staff position to manage facilities.</p>	<ul style="list-style-type: none"> • Provide an indoor recreation center for residents and visitors with a pool, climbing wall, gym, courts, weights, cardiovascular machines, teen center, and conference space. 	<p>PLPOA has plans to renovate, renew and expand the uptown PLPOA recreation center. The facility will incorporate “green” sustainable energy features.</p> <p>CDC and Friends of Reservoir Hill are working with Town to review and refresh previous recreation center plans in light of new opportunities brought by large format retail impact fees, increased sales tax collections and from the land to be reclaimed when Town sewer plant is shut down upon completion of the PAWSD sewer line. May leverage County’s 5-acre deed-restricted tract across from the Community Center.</p>
<p>33. Parks & Recreation: San Juan River Restoration Project</p>	Med	<ul style="list-style-type: none"> • Pagosa Springs • San Juan Water Conservation District • Army Corp of Engineers • Division of Wildlife 	<p>Construction jobs to build the river features and public access points.</p>	<ul style="list-style-type: none"> • Improved whitewater features that can be utilized in low water conditions. • Enhanced fishing habitat. • Improved public access to the San Juan River. • Improved education regarding the river as a resource. 	<p>The yearly Cruise-a-Thong event is a fundraiser for the “Friends of the Upper San Juan.” This event has grown year-by-year. They may donate money to help with trails, river features or fish habitat.</p>

May 2013 Pagosa Springs CDC Updates to Full Plan

Project / Blueprint Integration	Rank	Primary Partners	Jobs	Expected Outcomes & Actions	PROGRESS April 2013
<p>34. Public Safety: Floodplain Standards and Protection of San Juan River and Wetlands</p>	Med	<ul style="list-style-type: none"> • Archuleta County • Pagosa Springs • Army Corp of Engineers • Division of Wildlife • Southwest Land Alliance • Colorado Water Conservation Board • FEMA • IBCC • PAWSD 	n/a	<ul style="list-style-type: none"> • Meet community desire to protect the San Juan River and streams from negative impacts of development. • Strengthen floodplain wetlands and stream standards. • Updated FEMA floodplain mapping with digital maps of the floodplains. • Develop and implement Source Water Protection standards/guidelines for residential, commercial and oil & gas development. 	
<p>35. Public Safety: Construct New Animal Adoption Center (Phase II)</p>	Med	<ul style="list-style-type: none"> • Humane Society of Pagosa Springs • Archuleta County • Pagosa Springs 	Construction jobs to build the new shelter.	<ul style="list-style-type: none"> • Raise remaining funds and resources for constructing the adoption center. • Construct the adoption center. 	
<div style="border: 1px solid black; padding: 2px; width: fit-content;">R-B</div>					
<p>36. Historic Preservation: Restore old Jr High School Building</p>	Low	<ul style="list-style-type: none"> • Pagosa Springs Historic Preservation Bd. • School District • School Study Group (Bob Lynch, Chair) 	Undefined Construction jobs.	<ul style="list-style-type: none"> • Keep building for public use. • Assess structure and determine next steps. • Seek funding and partners for project. • Receive local historic designation. 	<p>School Study Group is currently studying facilities needs/plans and has completed a demographic study of capacity versus current/future needs. Focus is on facility plans rather than academics.</p> <p>School District is in negotiations currently to replace at least part of roof on the 7-8 building. The 5-6 building, which is the oldest is actually in pretty good shape.</p>
<div style="border: 1px solid black; padding: 2px; width: fit-content;">A-3</div>					

May 2013 Pagosa Springs CDC Updates to Full Plan

Project / Blueprint Integration					Rank	Primary Partners	Jobs	Expected Outcomes & Actions	PROGRESS April 2013												
37. ECONOMIC DEVELOPMENT: Explore Geothermal Electrical Power & Other Energy Uses <table border="1" data-bbox="107 354 510 500"> <tr> <td>C-I</td> <td>C-II</td> <td>C-III</td> <td>C-VI</td> </tr> <tr> <td>R-C</td> <td>R-D</td> <td>R-E</td> <td>A-1</td> </tr> <tr> <td>A-2</td> <td>A-3</td> <td>A-4</td> <td>A-5</td> </tr> </table>					C-I	C-II	C-III	C-VI	R-C	R-D	R-E	A-1	A-2	A-3	A-4	A-5	High	<ul style="list-style-type: none"> Geothermal Task Force Archuleta County Pagosa Springs Region 9 EDD Private landowners 	If feasible, electric generation will create more than 10 jobs.	<ul style="list-style-type: none"> Determine how much geothermal resource is available. Explore feasibility of electrical power and aquaculture projects. Develop public/private partnerships to test additional alternative energy concepts. Work with OEDIT and the Governor's Energy Office to align regulatory oversight with alternative energy and sustainability initiatives. 	<p>The Geothermal Task Force is working to develop a marketable (to investors) package of geothermal rich sites that will utilize existing statutes and state agency assistance. To date:</p> <ul style="list-style-type: none"> -Department of Natural Resources has developed a streamlined checklist geothermal development. -Model 1041 regulations had been drafted to strengthen and clarify local county and municipal regulations for geothermal development, particularly in terms of land use code. -Sources of funding for geothermal development are being pursued with the State, the EDA and the DOE. -Refine best practices in geothermal exploration and development -Sites in Archuleta and Gunnison counties with good geothermal development potential are being worked up for further testing. Issues with land owners been mitigated.
C-I	C-II	C-III	C-VI																		
R-C	R-D	R-E	A-1																		
A-2	A-3	A-4	A-5																		

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Project / Blueprint Integration	Rank	Primary Partners	Jobs	Expected Outcomes & Actions	PROGRESS April 2013																
<p>38. Economic Development: To maintain and Administer the Southwest Colorado Enterprise Zone (EZ) Boundaries</p> <table border="1"> <tr> <td>C-I</td> <td>C-II</td> <td>C-III</td> <td>C-VI</td> </tr> <tr> <td>R-B</td> <td>R-C</td> <td>R-D</td> <td>R-E</td> </tr> <tr> <td>A-1</td> <td>A-2</td> <td>A-3</td> <td>A-4</td> </tr> <tr> <td>A-5</td> <td></td> <td></td> <td></td> </tr> </table>	C-I	C-II	C-III	C-VI	R-B	R-C	R-D	R-E	A-1	A-2	A-3	A-4	A-5				High	<ul style="list-style-type: none"> Region 9 EDD Local Accountants Local Businesses Office of Economic Development Pagosa Springs CDC 	<p>Create 53 jobs per 2012 EZ tax credit data.</p> <p>Actual jobs created total 131 in 2012.</p>	<ul style="list-style-type: none"> To provide incentives for business expansion and relocation. Certify local organizations as EZ projects, making donors eligible for tax credits. Process tax certifications for eligible investments. 	<p>The State legislature passed Enterprise Zone bill HB 13-1142 Bill which keeps the current eligibility criteria which means that Archuleta County will continue to meet EZ requirements thought the next review, expected to be in 2014.</p>
C-I	C-II	C-III	C-VI																		
R-B	R-C	R-D	R-E																		
A-1	A-2	A-3	A-4																		
A-5																					
<p>39. Economic Development: Support Regional & Local Economic Development Organizations</p> <table border="1"> <tr> <td>C-I</td> <td>C-II</td> <td>C-III</td> <td>C-VI</td> </tr> <tr> <td>R-C</td> <td>R-D</td> <td>R-E</td> <td></td> </tr> <tr> <td>A-2</td> <td>A-3</td> <td>A-4</td> <td>A-5</td> </tr> </table>	C-I	C-II	C-III	C-VI	R-C	R-D	R-E		A-2	A-3	A-4	A-5	High	<ul style="list-style-type: none"> Pagosa Springs Archuleta County Area businesses Pagosa Springs CDC Region 9 EDD 	<p>Retain 1 economic development specialist job.</p>	<ul style="list-style-type: none"> Strengthen the economic development organizational presence in the region. 	<p>Region 9 has received support from its Board of Directors to provide some staffing support to county-level ED groups. The Pagosa Springs CDC is thinking one day per week to start. This project will be implemented in fall 2013.</p>				
C-I	C-II	C-III	C-VI																		
R-C	R-D	R-E																			
A-2	A-3	A-4	A-5																		
<p>40. Economic Development: Create Airport Economic Development Plan to Capitalize on Cloman Industrial Park</p> <table border="1"> <tr> <td>C-II</td> </tr> <tr> <td>R-E</td> </tr> <tr> <td>A-2</td> </tr> </table>	C-II	R-E	A-2		<ul style="list-style-type: none"> Pagosa Springs CDC 		<ul style="list-style-type: none"> Expand Cloman Industrial Park 	<p>The Airport Advisory Commission (AAC) completed airport economic impact study 8/2012. It was approved by the Board of Commissioners 9/4/12 (copy of study requested)</p>													
C-II																					
R-E																					
A-2																					

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Project / Blueprint Integration	Rank	Primary Partners	Jobs	Expected Outcomes & Actions	PROGRESS April 2013												
<p>41. Business Development: Explore Development of Downtown Revitalization Organization</p> <table border="1" data-bbox="107 350 510 496"> <tr> <td>C-I</td> <td>C-II</td> <td></td> <td></td> </tr> <tr> <td>R-B</td> <td>R-C</td> <td>R-D</td> <td>R-E</td> </tr> <tr> <td>A-2</td> <td>A-3</td> <td>A-4</td> <td></td> </tr> </table>	C-I	C-II			R-B	R-C	R-D	R-E	A-2	A-3	A-4		High	<ul style="list-style-type: none"> • Pagosa Springs • Pagosa Springs CDC • Chamber of Commerce • County • Town Tourism Committee 	Create 1 position.	<ul style="list-style-type: none"> • Maintain and expand downtown Pagosa Springs as a major community asset and tourism attraction. • Retain services for locals in downtown Pagosa Springs' commercial area & extend hours to accommodate tourists. • Target infrastructure improvements that improve downtown Pagosa Springs' character. • Develop or find organization to monitor business health and diversity?? • Build off of earlier community vision's for organization's work. • Work to fill vacant buildings. • Giving property and/or business owners in Town that reside in the County the right to vote and run for Town office, should increase their willingness to invest in downtown. 	<p>Downtown Task Force (DTF) formed to explore alternatives for a downtown organization—either a DDA or a BID. Business and property owners (both represented on the Downtown Task Force) are being considered as funding sources via a special sales tax district or sales tax and/or property tax TIF or mill levy. DTF is working closely with Ken Charles of the DOLA to guide the process.</p> <p>Chamber of Commerce is leading exploration of an amendment to the Town charter to allow property and/or business owners to vote in Town elections and/or run for Town office if they reside within the County but outside the Town and have a business or property in Town. Modeled after Mountain Village (Telluride).</p>
C-I	C-II																
R-B	R-C	R-D	R-E														
A-2	A-3	A-4															

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Project / Blueprint Integration					Rank	Primary Partners	Jobs	Expected Outcomes & Actions	PROGRESS April 2013																
42. Business Development: Grow & Retain Existing Businesses <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 25%;">C-I</td> <td style="width: 25%;">C-II</td> <td style="width: 25%;">C-III</td> <td style="width: 25%;">C-V</td> </tr> <tr> <td colspan="4">C-VI</td> </tr> <tr> <td>R-E</td> <td>R-B</td> <td>R-C</td> <td>R-D</td> </tr> <tr> <td>A-1</td> <td>A-2</td> <td>A-4</td> <td>A-5</td> </tr> </table>					C-I	C-II	C-III	C-V	C-VI				R-E	R-B	R-C	R-D	A-1	A-2	A-4	A-5	High	<ul style="list-style-type: none"> Region 9 EDD Small Business Development Center Pagosa Springs County Pagosa Chamber Private enterprise Colorado Office of Economic Development Pagosa Springs CDC 	Retain at least 5,711 jobs per Region 9 Report March 2011. 2012 Region 9 Report shows 5,772 jobs retained, a slight increase.	<ul style="list-style-type: none"> Plan for diversification and strengthening of existing retail and other local services to stop leakage. Increase number of jobs. Increase year-round sales for business. Diversify economy with direct-based jobs. Implement Business Elevation Program -- an economic gardening program to support local businesses and give them the data/research they need to succeed. Mentor business owners and provide needed technical assistance. Create Business Recognition Program. Explore creating a retail incubator, culinary incubator. 	<p>Formed a local Archuleta County Business Advisory Network (BAN) to provide peer counseling from local business experts as an intermediate level of assistance. Will still refer those with greater needs to the SBDC/BAN and to leverage economic gardening tools available via Region 9 EDD and SBDC and address training needs.</p> <p>Working with GCI team to develop a program for Archuleta County, using modified criteria to identify candidates that are more suited to our small, rural community.</p> <p>Local business, Growing Spaces has made a financial commitment to the SW Accelerator project and we may refer any suitable Archuleta County companies to apply for assistance.</p>
C-I	C-II	C-III	C-V																						
C-VI																									
R-E	R-B	R-C	R-D																						
A-1	A-2	A-4	A-5																						

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Project / Blueprint Integration	Rank	Primary Partners	Jobs	Expected Outcomes & Actions	PROGRESS April 2013									
<p>43. Business Development: Develop Investment Program(s) to keep Money Local</p> <table border="1" data-bbox="107 362 409 505"> <tr> <td>C-I</td> <td>C-II</td> <td>C-III</td> </tr> <tr> <td>R-C</td> <td>R-D</td> <td>R-E</td> </tr> <tr> <td>A-2</td> <td>A-4</td> <td>A-5</td> </tr> </table>	C-I	C-II	C-III	R-C	R-D	R-E	A-2	A-4	A-5	<p>High</p>	<ul style="list-style-type: none"> • Pagosa First • Nurturing Center • Be the Change • PSCDC 	<p>Not defined</p>	<ul style="list-style-type: none"> • Explore forming a Community Development Finance Institution (CDFI) for keeping money invested in the local community. • Develop a local time bank to enable non-cash exchange of time and talent – Nurturing Center. • Complete central on-line clearinghouse for investing in community. • Enable community members to invest in equity in local companies • Enable Crowdfunding for civic projects where community members can invest directly in the projects they care about. 	<p>Time Bank created and operational with 50+ users</p> <p>PSCDC has negotiated a relationship enabling us to sponsor community projects for civic Crowdfunding through Citizinvestor. Although citizens cannot post projects directly, they may initiate proposed projects and gather signatures to advocate for their projects. With sufficient community support, these may then become sponsored PSCDC, Town or County Crowdfunding projects.</p> <p>PSCDC exploring equity Crowdfunding portal through Crowdfunding Offerings, LLC (Anthony Edwards & Marshal Neel). Waiting on technical & procedural details and for SEC to develop rules for the law passed by Congress (JOBS ACT).</p>
C-I	C-II	C-III												
R-C	R-D	R-E												
A-2	A-4	A-5												

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Project / Blueprint Integration	Rank	Primary Partners	Jobs	Expected Outcomes & Actions	PROGRESS April 2013												
<p>44. Business Expansion/ Retention: Identify County Impacts/Strategies for Large Format Retail Stores</p> <table border="1"> <tr> <td>C-I</td> <td>C-II</td> <td></td> <td></td> </tr> <tr> <td>R-C</td> <td>R-E</td> <td></td> <td></td> </tr> <tr> <td>A-2</td> <td>A-3</td> <td>A-4</td> <td>A-5</td> </tr> </table>	C-I	C-II			R-C	R-E			A-2	A-3	A-4	A-5	High	<ul style="list-style-type: none"> Archuleta County Pagosa Springs Pagosa Springs CDC 	Not defined.	<ul style="list-style-type: none"> Work with existing businesses to prepare for the advents of large format retail. Reduce sales tax leakage out of County. Create jobs for residents. Consider and identify impacts to County (pedestrian improvements, container storage, road improvements, maintenance etc.) 	<p>Two large format retail developments are proceeding through the approval processes (Walmart and Tractor Supply Company), but no work is being done to mitigate impacts (political minefield for the CDC). More large-format retail development slated for Mountain Crossing at Hwy 84 & Hwy 160.</p>
C-I	C-II																
R-C	R-E																
A-2	A-3	A-4	A-5														
<p>45. Business Expansion/ Retention: Business Loan Fund (BLF)</p> <table border="1"> <tr> <td>C-I</td> <td>C-II</td> <td>C-III</td> <td>C-VI</td> </tr> <tr> <td>R-C</td> <td>R-D</td> <td>R-E</td> <td></td> </tr> <tr> <td>A-1</td> <td>A-2</td> <td>A-4</td> <td>A-5</td> </tr> </table>	C-I	C-II	C-III	C-VI	R-C	R-D	R-E		A-1	A-2	A-4	A-5	Med	<ul style="list-style-type: none"> Region 9 EDD Pagosa Springs CDC Local Banks Colorado Office of Economic Development Small Business Development Center/FLC 	<p>Create at least 5 jobs as measured through Region 9 loans in county each year. Created 1 job between July 1, 2011 and June 2012.</p>	<ul style="list-style-type: none"> Continue to provide financial assistance to businesses in the county. Help businesses create and retain jobs. Continue to provide “gap” financing for local businesses. Identify Growth Companies and provide needed support. 	<p>Since September, 2012, the Region 9 Business Loan Fund has made 2 loans in Archuleta County totaling \$65,500 and scheduled to create 2 jobs. Region 9 also made an equity investment of \$32,500 into a business in Archuleta County which should create at least 2 new jobs.</p>
C-I	C-II	C-III	C-VI														
R-C	R-D	R-E															
A-1	A-2	A-4	A-5														
<p>46. Infrastructure: Expand Jail Capacity & Judicial Facility</p>	Med	<ul style="list-style-type: none"> Archuleta County 6th Judicial District DoLA 	<p>Construction jobs during expansion and administrative jobs during operation.</p>	<ul style="list-style-type: none"> Increased bed capacity for inmates and improve confinement conditions for public safety. Create courtroom, office space, mediation and meeting rooms for judicial system. 													

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Project / Blueprint Integration	Rank	Primary Partners	Jobs	Expected Outcomes & Actions	PROGRESS April 2013
47. Infrastructure: County Administration Facility Improvement	Med	<ul style="list-style-type: none"> • Archuleta County • State Dept. of Local Affairs • USDA 	Construction jobs during expansion and administrative jobs during operation.	<ul style="list-style-type: none"> • Larger and safer facilities for Archuleta County administrative services. 	
48. Infrastructure: Improve Archuleta County Fairgrounds	High	<ul style="list-style-type: none"> • Archuleta County • Extension Office • Colorado State Univ. Extension • Fair Board • Western Heritage 	Construction jobs during expansion and administrative jobs during operation.	<ul style="list-style-type: none"> • Provide a fairgrounds facility better equipped for the population and county's growing needs and increased use. • Merge with 95 acres project. 	
49. Infrastructure: Improve Reservoir Hill Infrastructure for events & Visitor Attraction	Med	<ul style="list-style-type: none"> • Pagosa Springs • Town Tourism Committee • Pagosa Springs Community Development Corporation (PSCDC) • Friends of Reservoir Hill 	TBD	<ul style="list-style-type: none"> • Determine which of the proposed entertainment venues for Reservoir Hill will have community support. • Prioritization of the variety of opportunities. • Increase visitor stays in the area. • Focus on low impact improvements that have public support such as road, trail, and amphitheatre. 	<p>The CDC met with FolkWest to walk "Festival Meadow" to capture their vision for improvements: a natural amphitheater with a stage, power and improved grass/drainage with an irrigation system. Their vision is much less costly than the Town's plan and will enable more frequent festivals if it can be financed. Not being actively promoted at this time.</p> <p>The Friends of Reservoir Hill are proposing to build an observation deck at the northern-most point of the Hill with expansive views of the San Juans for educational purposes and to give tourists a destination for hiking/biking. The CDC will sponsor as a civic Crowdfunding Project.</p>

R-B
A-3

May 2013 Pagosa Springs CDC Updates to Full Plan

Project / Blueprint Integration	Rank	Primary Partners	Jobs	Expected Outcomes & Actions	PROGRESS April 2013																
<p>50. Tourism: Promotion of Local and Regional Tourism and Cultural Assets</p> <table border="1" data-bbox="107 345 512 537"> <tr> <td>C-IV</td> <td></td> <td></td> <td></td> </tr> <tr> <td>R-D</td> <td>R-E</td> <td></td> <td></td> </tr> <tr> <td>A-1</td> <td>A-2</td> <td>A-3</td> <td>A-4</td> </tr> <tr> <td>A-5</td> <td></td> <td></td> <td></td> </tr> </table>	C-IV				R-D	R-E			A-1	A-2	A-3	A-4	A-5				High	<ul style="list-style-type: none"> Pagosa Chamber SW Colorado Travel Region Town Tourism Committee Archuleta County Pagosa Springs Lodgers Assoc. Pagosa Springs Community Development Corporation (PSCDC) Chimney Rock Interpretive Association (CRIA) USFS Archeology PAWSD (triathlons in lakes) 	<p>Retain at least 1,150 tourism jobs in County per Region 9 data, March 2011. Each job has multiplier of .19 per job.</p> <p>Gecko has created 2 jobs in 2013</p>	<ul style="list-style-type: none"> Maintain and increase numbers of visitors and per day expenditures. Maintain and improve regional tourism. Strategic plan for tourism. New Town tourism position to assist with promotion efforts. Expand tourism recreation, events and opportunities into shoulder seasons. Seek Scenic Byway status from Southfork to Durango and looping down around Bayfield. Promote new Chimney Rock National Monument status. CDC to educate the community on the economic value of national monuments. 	<p>Gecko is expanding local outdoor athletic events to include XTERRA-sponsored races, triathlons using local lakes (PLPOA/PAWSD), the Epic Mountain Challenge with a \$60K purse and high altitude endurance athlete training (Athletes@Altitude)</p>
C-IV																					
R-D	R-E																				
A-1	A-2	A-3	A-4																		
A-5																					

May 2013 Pagosa Springs CDC Updates to Full Plan

Project / Blueprint Integration	Rank	Primary Partners	Jobs	Expected Outcomes & Actions	PROGRESS April 2013												
<p>51. Work Force: Local Work Force Development & Retention</p> <table border="1" data-bbox="107 321 510 467"> <tr> <td>C-I</td> <td>C-V</td> <td colspan="2">C-VI</td> </tr> <tr> <td>R-D</td> <td colspan="3">R-E</td> </tr> <tr> <td>A-1</td> <td>A-2</td> <td>A-4</td> <td>A-5</td> </tr> </table>	C-I	C-V	C-VI		R-D	R-E			A-1	A-2	A-4	A-5	High	<ul style="list-style-type: none"> • Archuleta County Adult Education Center • Regional School Districts & Colleges • Southwest Workforce Board • Pagosa Springs CDC • Region 9 EDD • Ruby Sisson Library (workforce resources) • Archuleta School District #50 JT 	<p>Retain at least the 5,711 total jobs in Archuleta County per March 2011 data.</p> <p>2012 Region 9 Report shows 5,772 jobs retained, a slight increase</p>	<ul style="list-style-type: none"> • Expanded local work force. • Encourage businesses to offer competitive wages. • Develop business partnerships with schools. • Better retention of local workers in the community. • Provide the needed training and education services so the local workforce is better qualified to meet needs of local businesses. • Maintain Satellite Workforce Center office in Pagosa at least 2 days a week. • Seek funding for community workforce projects. • Increase the collaboration between workforce centers and economic development. 	<p>The Satellite office in Pagosa Springs closed in 2012. Workforce service access is now via Ruby Sisson Library.</p> <p>Archuleta School District #50 JT is working with the SW Workforce Board on Career Pathways implementation, teaching computer skills in 3rd grade and beyond, creating a CTE program and expanding school-to-work programs.</p>
C-I	C-V	C-VI															
R-D	R-E																
A-1	A-2	A-4	A-5														

May 2013 Pagosa Springs CDC Updates to Full Plan

Project / Blueprint Integration					Rank	Primary Partners	Jobs	Expected Outcomes & Actions	PROGRESS April 2013
52. Agriculture: Strengthen & Support Regional Agricultural Economy					Med	<ul style="list-style-type: none"> Area farmers, growers & producers County Extension Agents Local Businesses & Entrepreneurs SW Land Alliance San Juan Water Conservation Dist. Pagosa Springs CDC Chama Peak Land Alliance (CPLA) Southwest Organization for Sustainability (SOS) 	Retain at least the current 209 county agriculture jobs per Region 9 Report. 2012 Report shows 205 jobs a slight decrease.	<ul style="list-style-type: none"> Develop strategies to diversify the county's agricultural economy. Development measurements of the economic & social impacts of agriculture in Southwest Colorado. Maintain/enhance farms, ranches, rural character and economic viability of this sector. Deal with impacts of drought on the agricultural sector. Sustainable Farmer's Market in County. Increase awareness of Community Sustainable Agriculture and "buying local" programs. The Conservation and Outdoor Education Center courses will draw multi-day visitors to the area, benefiting local businesses. Support community health with local produce 	<p>The CDC is partnering with the Chama Peak Land Alliance (CPLA) to conduct a feasibility study for the Conservation and Outdoor Education Center. The proposed Education Center will provide conservation-based education, vocational training, and professional certifications in outdoor recreation, agriculture and land management to strengthen community connections to the landscape, engage local youth in education, and support a sustainable land-based economy. The center will also offer courses designed for sportsmen, outdoor recreationalists and landowners (locations proposed include Chama and Pagosa)</p> <p>SOS is conducting an economic impact study summer 2013 on the value of the Farmer's Market to the Community.</p>
C-I	C-II	C-IV	C-VI						
R-D	R-E								
A-1	A-2	A-4	A-5						

May 2013 Pagosa Springs CDC Updates to Full Plan

Project / Blueprint Integration	Rank	Primary Partners	Jobs	Expected Outcomes & Actions	PROGRESS April 2013												
<p>53. Agriculture: Complete Geothermal Greenhouse Project</p> <table border="1" data-bbox="107 326 510 467"> <tr> <td>C-I</td> <td>C-II</td> <td>C-VI</td> <td>C-VI</td> </tr> <tr> <td>R-D</td> <td>R-E</td> <td></td> <td></td> </tr> <tr> <td>A-1</td> <td>A-2</td> <td></td> <td></td> </tr> </table>	C-I	C-II	C-VI	C-VI	R-D	R-E			A-1	A-2			High	<ul style="list-style-type: none"> Pagosa Springs Archuleta County Southwest Land Alliance P.A.W.S.D. Southwest Organization for Sustainability 	<p>Potential to create 3 to 5 jobs.</p> <p>Construction jobs during construction of the greenhouse and an administrative position during operation.</p>	<ul style="list-style-type: none"> Receive 501 (c) 3 IRS status. Develop a community greenhouse project that demonstrates the use of alternative energy (geothermal) and using heat for greenhouse operations. Look at sustainable practices, including geothermal, solar composting, recycling and water reuse technologies. Serve as an economic driver in community. Serve as tourist attraction. Provide locally-grown food. Provide educational opportunities. 	<p>GGP attained 501(c)3 status.</p> <p>Progressed from organization-building to focusing on the project and funding. Completed engineering work and determined it is more cost-effective to do in-ground infrastructure for all 3 domes at once (cost ~\$250K).</p> <p>Fundraising includes hosting a Pagosa Springs Environmental Film Festival 7/26&27 where they expect to raise \$20K to go directly toward construction costs. The Colorado Environmental Film Festival of Golden has granted several hours of its highest quality environmental documentaries to the GGP for this event.</p> <p>GGP is finalizing a new web site: http://pagosagreen.org/ which will include Crowdfunding.</p>
C-I	C-II	C-VI	C-VI														
R-D	R-E																
A-1	A-2																

May 2013 Pagosa Springs CDC Updates to Full Plan

Project / Blueprint Integration	Rank	Primary Partners	Jobs	Expected Outcomes & Actions	PROGRESS April 2013
<p>54. Housing: Affordable Housing Advocacy</p> <p>R-B</p> <p>A-5</p>	Med	<ul style="list-style-type: none"> Habitat for Humanity Archuleta County HUD Housing Solutions Pagosa Springs Archuleta County Archuleta Housing Corporation PSAAR Pagosa Springs CDC 	<p>Retain residents in the county.</p> <p>In 2010, there were 12,284 residents.</p>	<ul style="list-style-type: none"> Continue to increase affordable housing options and financial assistance for first time home buyers. Increase affordable housing and self-help opportunities for affordable housing. Encourage service collaboration between housing providers. Encourage collaboration between all housing providers and work to educate the community about affordable housing issues. Education on available programs and assistance. Review and potentially update Housing Plan. (Greg to check this one.) 	<p>Archuleta County, due primarily to declining property tax revenue, is looking to hand off management of Casa de los Arcos to a third party professional management company after the resignation of the Director. Archuleta Housing Authority will not submit a bid.</p>
<p>55. Housing: Improvement of Existing Substandard and Senior Housing</p> <p>R-B</p> <p>A-4</p>	High	<ul style="list-style-type: none"> Archuleta County Pagosa Springs Archuleta Housing Authority Habitat of Humanity for Archuleta County 	<p>Weatherization services will require several technicians.</p>	<ul style="list-style-type: none"> Strive to ensure that housing meets basic health and safety standards, including Americans with Disabilities Act (ADA) accessibility requirements. Enforce health and safety standards. Improve substandard housing through weatherization services. Reconstructed CASA roof. 	<p>Habitat has refocused on repair programs for needy homeowners rather than building new homes with the "Neighbors Helping Neighbors" program.</p> <p>Habitat is also exploring a Habitat ReStore for Pagosa.</p>

Signed by: 
 Chair, Archuleta County Board of Commissioners

Date: July 3, 2012